



Strategic and Operational Planning Committee Agenda

Wednesday, December 3, 2025 at 11:00 AM

COTA - WG Porter Boardroom, 33 N High St, Columbus OH

- 1. Call to Order**
- 2. Roll Call**
- 3. Approval of Strategic and Operational Planning Committee Minutes**
 - A. November 5, 2025 Strategic and Operational Planning Committee Minutes
- 4. New Business**
 - A. 2026-2030 Strategic Plan - Monica Tellez-Fowler, COTA President/CEO and Sophia Mohr, COTA Chief Innovation Technology Officer
Resolution 2025-XX Adopting the Central Ohio Transit Authority's 2026-2030 Strategic Plan
 - B. 2026 Budget Recommendations - Earl Jackson, COTA Chief Financial Officer
Resolution 2025-XX Authorizing Appropriations for the Expenditures of the Central Ohio Transit Authority for the Fiscal Year Ending December 31, 2026
Resolution 2025-XX Authorizing the Adoption of the 2026-2030 Five-Year Capital Improvements Program
- 5. Other Business**
- 6. Adjournment**

Next Meeting: 9:30 am, Tuesday, January 13, 2026

Strategic and Operational Planning Committee Members

- Trudy Bartley, Chair
- Jay Deis, Trustee
- Mallory Donaldson, Trustee
- Stephen Sayre, Trustee
- Sophia Mohr, Chief Staff Liaison